



BOARD OF GOVERNORS
March 29, 2018
Jorgenson Hall – JOR 1410
380 Victoria Street
12:00 p.m. to 2:00 p.m.

Minutes of a meeting of the Board of Governors of Ryerson University (the “University”) held on Thursday, March 29, 2018 at 12:00 p.m. in Jorgenson Hall, JOR-1410.

ATTENDANCE:

Present: J. Fukakusa (Chair), M. Frazer (Vice Chair), L. Amleh, L. Bloomberg, C. Ellis, S. Gellman, M. Lachemi, N. Marwah, N. Mohamed, C. Paisley, M. Rodrigues, G. Lewis, V. Morton, S. Sinha, T. Staffieri

Regrets, M. Al Zaibak, J. Cockwell, M. Ien, C. MacDonald, G. Pathak, R. Traill

Board Secretariat:

J. Shin Doi, General Counsel and Secretary of the Board of Governors

C. Redmond, Governance Officer

M. Chaisson, Senior Legal Counsel and Assistant Secretary of the Board of Governors

Others Attending

M. Benarroch, Provost and Vice President Academic

D. Brown, Vice President, Administration and Operations

S. Liss, Vice President, Research and Innovation

I. Mishkel, Vice President, University Advancement and Alumni Relations

D. O’Neil Green, Vice President, Equity and Community Inclusion

J. Grass, Assistant Vice President, University Relations

A. Casey, Executive Director, Office of the President

G. Craney, Deputy Provost and Vice Provost University Planning

J. McKee, Chief Financial Officer

A. Saloojee, Assistant Vice President, International

C. Sass-Kortsak, Assistant Vice President, Human Resources

J. Austin, Interim Vice Provost Students

S. Fazilat, Assistant Vice President, Facilities Management and Development

M. McEachrane, Executive Director, Office of Provost and Vice President Academic

D. Lis, VP Education, Ryerson Student Union

E. Chandler, Eliza Chandler, Assistant Professor, School of Disability Studies

A. Gruzdz, Associate Professor, Ted Rogers School of Business Management

1. IN-CAMERA DISCUSSION (Board Members Only)

2. IN-CAMERA DISCUSSION (Executive Group Invited)

END OF IN-CAMERA SESSION

3. INTRODUCTION

3.1 Chair's Remarks

J. Fukakusa opened her remarks by acknowledging the land. The Chair thanked the Provost for providing a copy of Canadian Lawyer Magazine and the Faculty of Communication and Design for providing the Board with copies of the Campus Creative publication and the Year End schedule of FCAD shows and exhibition.

J. Fukakusa reminded Board members of the upcoming 2018 convocation ceremonies which will be from Wednesday, June 6, to Wednesday, June 13.

J. Fukakusa reminded Board members of the upcoming Mass Exodus Show and that she encouraged attendance as it is well worth seeing.

3.2 Approval of the March 29, 2018 Agenda

The agenda was approved as presented.

4. REPORT FROM THE PRESIDENT

M. Lachemi reported that the DMZ had been ranked No 1 university-based incubator in the world by UBI Global and congratulated the RAMS' Women's Volleyball team for winning the University Sports National Championship and the RAMS Men's Basketball team for winning another silver medal.

M. Lachemi reported that Ryerson University had been named the best Diversity Employer for the fourth year in a row.

M. Lachemi reported that Helen Vari has made a generous gift of \$1 million to the Faculty of Engineering and Architectural Science through the George and Helen Vari Foundation.

M. Lachemi reported that former U.S. Vice President, Al Gore and Premier Kathleen Wynne had led a public discussion at the University on leadership and the climate crisis.

M. Lachemi reported that a Democracy Panel hosted by the Faculty of Arts had brought Ontario Party Leaders to the campus to speak with students and to encourage electoral engagement.

M. Lachemi spoke of his recent trip to Mumbai and the expansion into the Indian market of women founders of Canadian startups.

M. Lachemi spoke to the approval of the Ryerson Law Degree Program by the Law Society of Ontario and an upcoming budget proposal for the Faculty of Law in the 2018-19 University Budget.

M. Lachemi spoke to the installation of the Architectural Science Students Winter Stations Design Competition.

M. Lachemi also listed the 2018 Honorary Doctorate recipients; Michael Tulloch, Alanis Obomsawin, Rabbi Elyse Goldstein, Mohamad Fakhri, David Johnston, Brian Porter, and Ratna Omidvar.

5. REPORT FROM THE SECRETARY

5.1 2018 Board Election Report

J. Shin Doi reported that Board elections were held from March 5 to March 8, 2018. Students Savreen Gosal, Business Management, Obaid Ullah, Mechanical Engineering, and Salman Faruqi International Economics and Finance, were elected for a one-year term.

J. Shin Doi reported that faculty member Chris MacDonald was acclaimed to his position for another two years and administrative staff member Sarah Bukhari from the faculty of Community Services was elected to a two-year term. J. Shin Doi reported that all newly elected Board members will begin their terms on September 1, 2018.

J. Shin Doi reported that Varinder Bhabra, Colton Creber, Hanan Harb, Judith Levkoe, Peter Simmons and Rhiannon Traill are alumni candidates running the 2018 elections which will be held June 18, 2018 to June 29, 2018.

J. Shin Doi thanked C. Redmond and L. Stevens for their work on the elections.

5.2 2018 Board Retreat Executive Summary

J. Shin Doi gave an overview of the Board Retreat Executive Summary reporting that Board members liked the theme of boldness that emerged in the Retreat presentations. J. Shin Doi reported that Board members were particularly interested in Ryerson's presence in the City of Brampton; the role of research and the emphasis on strengthening equity diversity and inclusion at the University.

6. REPORT FROM THE PROVOST AND VICE PRESIDENT ACADEMIC

M. Benarroch said that his report was included in the Board materials but he would be happy to answer any questions arising from the report.

7. REPORT FROM THE VICE PRESIDENT RESEARCH AND INNOVATION

M. Lachemi introduced S. Liss and reported that the Board was very interested in the research at the University and the stories attached to the Research component.

S. Liss spoke of the importance of research; the recruitment of researchers, the significance of recent federal funding with a focus on interdisciplinary research and promoting diversity amongst funding recipients.

S. Liss introduced Dr. Eliza Chandler and spoke to her research “Bodies in Translation: Activist Art, Technology, and Access to Life” Dr. Chandler spoke to the opportunities and access that were afforded by \$2,500,000 partnership grant between arts and academic organizations.

S. Liss introduced Dr. Anatoliy Gruzd and his research into big data approaches and social science theories. Dr. Gruzd spoke to current projects with external partners, specifically online violence against women, fundraising, and the power of digital storytelling. Dr. Gruzd reported that the goal of the social media lab at Ryerson is to establish Ryerson as a hub for international scholars.

J. Fukakusa thanked the presenters and said that their work was a reminder to the Board of the dynamic nature of the University.

8. REPORT FROM THE VICE PRESIDENT EQUITY AND COMMUNITY INCLUSION

8.1 Our Community, Our Diversity: 2015 and 2016 Employee Diversity Self ID Report

D. O’Neil Green gave a comprehensive presentation on the 2015 and 2016 report and the progress made in hiring faculty and staff employees who reflect the diversity of the Ryerson students and community. D. O’Neil Green spoke to the completion of the Diversity Self ID questionnaire and the increase in responses; the ongoing priorities and strategies for equity, diversity and inclusion as expressed in the Academic Plan and the shared responsibility of making inclusion a priority. D. O’Neil Green said that the accessible pdf version of the report was online for the community. In response to a query about the increase in self-reporting, D. O’Neil-Green said that this increase may be a result of many factors particularly a growing sense of inclusivity fostered at the University.

J. Fukakusa and M. Frazer congratulated D. O’Neil Green on a great report and excellent progress.

9. DISCUSSION

9.2 REPORT FROM THE VICE-CHAIR OF THE FINANCE COMMITTEE

M. Frazer reported that the Finance Committee met on March 22, 2018 and M. Lachemi and D. Craney provided contextual information for the budget decisions that will be made in April; specifically the government funding framework and its impact on tuition fees. At the same meeting Fiera Capital presented an overview of Ryerson’s endowment fund investments.

9.2.1 Budget 2018-19: Part Two - Fees Context

G. Craney provided a brief overview of the fees context and reported that while the government provides the fee framework the Board has autonomy to set fees within the Ministry framework. G. Craney spoke to the 2017-18 to 2018-19 tuition fee policy and the issues of timing and government approval of tuition beyond 2018-19. G. Craney reported that the administration will be proposing a provisional domestic fee and developing a risk mitigation plan to address any government policy changes.

9.3 REPORT FROM THE CHAIR OF THE EXECUTIVE COMMITTEE

In the interest of time M. Frazer did not give the report.

10. CONSENT AGENDA

10.1 Approval of the January 29, 2018 Minutes

10.2 Fiera Capital Report December 31, 2017

10.3 Changes to Execution of Contracts Policy

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT Execution of Contracts Policy be approved as amended.

10.4 Change in By-Law 17.3 Audit Committee Mandate

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT amendments to Article 17.3 Audit Committee Mandate of the General By-Laws of Ryerson University be approved as presented

11. FOR INFORMATION

11.1 Ryerson Performance Indicators

11.2 Ryerson Communication Report

J. Fukakusa welcomed I. Joseph and members of the Women's volleyball team, Men's basketball team and their respective coaches. I. Joseph introduced a video which highlighted the women's volleyball team's successful championship and the men's basketball team's silver medal. J. Fukakusa extended an invitation to the athletes and Board members to celebrate this milestone at reception following the Board meeting.

12. TERMINATION