



BOARD OF GOVERNORS
January 31, 2022
3:00 p.m. to 5:00 p.m.
Video and Teleconference

M I N U T E S

Minutes of a meeting of the Board of Governors of Ryerson University (the "University") held on Monday, January 31, 2022, at 3:00 p.m. By video and teleconference.

ATTENDANCE:

Present: S. Babikian, N. Campbell, J. Cockwell (Vice-Chair), J. Dallaire, S. Dworkin, J. Fukakusa, C. Garay, R. Graham, M. Kolios, M. Lachemi, A. McKee, D. Miller, M. Mullings, C. Paisley, D. Porter, S. Ragunathan, R. Rodrigues, E. Shim, S. Sinha, W. Soliman, B. Venkatesh

Regrets: H. Al-Jarrah, T. Ho, G. Leong, N. Mohamed, C. Randall, T. Staffieri (Chair)

Board Secretariat:

J. Shin Doi, General Counsel, Secretary of the Board of Governors, and University Privacy Officer
V. Luckiram, Governance Coordinator
J. MacInnis, Associate General Counsel and Assistant Secretary of the Board of Governors
A. Mall, Senior Legal Counsel and Governance Officer

Others in Attendance:

T. Carmichael, Interim Executive Director, Ryerson International
G. Craney, Deputy Provost and Vice-Provost, University Planning
M. Forbes, Chief of Staff and Executive Director, Communications
R. Frankle, Assistant Vice-President, Advancement
I. Garcia-Sitton, Executive Director, International Student Enrolment, Education and Inclusion
J. Grass, Assistant Vice-President, University Relations
R. Iannacito-Provenzano, Vice-Provost, Faculty Affairs
S. Jones, Group CEO, Navitas
K. MacKay, Vice-Provost, Academic
G. Mallon, Assistant Vice-President, Facilities Management and Development
J. McKee, Chief Financial Officer
J. McMillen, Vice-Provost, Students
I. Mishkel, Vice-President, University Advancement and Alumni Relations
L. Nater, Senior Presentation Technology Specialist
J. O'Donnell, Chief Human Resources Officer
D. O'Neil Green, Vice-President, Equity and Community Inclusion
J. Salmi, Global Tertiary Education Expert

A. Snobar, CEO, DMZ Ventures
J. Simpson, Provost and Vice-President, Academic
B. Stevenson, President and CEO, University Partnerships, Navitas North America
S. Zolfaghari, Vice-President, Administration and Operations

1. IN-CAMERA DISCUSSION (Board Members Only)

2. IN-CAMERA DISCUSSION (Executive Group Invited)

END OF IN-CAMERA SESSION

3. INTRODUCTION

3.1. Welcome

3.1.1 Land Acknowledgement

3.2. Chair's Remarks

Speaking on behalf of the Chair, M. Lachemi congratulated Chancellor J. Fukakusa on being appointed to the Order of Canada in December, which is one of the highest honours a citizen can receive.

Speaking on behalf of the Chair, M. Lachemi thanked D. O'Neil Green who will be completing her tenure at the end of February, highlighting that she led the ECI portfolio for almost ten (10) years and as the University's inaugural Vice-President, ECI, developed a vision for equity and inclusion built on the values of the University.

3.3. Approval of the January 31, 2022 Agenda

The agenda was approved as presented.

4. REPORT FROM THE PRESIDENT

M. Lachemi echoed the Chair's congratulations to Chancellor Fukakusa on her appointment to the Order of Canada, noting that it is the highest honour of extraordinary contributions to the country and well deserved.

M. Lachemi recognized D. O'Neil Green's service as Vice-President, ECI, noting that she has demonstrated an unwavering commitment to matters of equity, anti-racism, human rights, education, and organizational change. M. Lachemi announced that A. Saloojee will serve as Interim Vice-President until the search for the next Vice-President, ECI, is concluded.

M. Lachemi highlighted that the University has been ranked first for research income growth for the second consecutive year and third for research intensity dollars per graduate student among comprehensive universities in Research Infosource's 2021 list of the top 50 research universities in Canada.

M. Lachemi provided a brief update on the work being done to implement the Standing Strong Task Force Report recommendations.

M. Lachemi announced that on January 21, 2022, the Lincoln Alexander School of Law hosted a virtual event to honour the life and legacy of its namesake, Lincoln Alexander, on the one hundredth (100th) anniversary of his birth and hosted distinguished guests, including Prime Minister Justin Trudeau.

5. DISCUSSION ITEMS

5.1 Report from the Chair of the Finance Committee

D. Porter reported that the Finance Committee received an overview of the 2022-23 Budget Process at the January 20, 2022 meeting.

5.1.1 Introduction to the 2022-23 Budget Process

M. Lachemi advised that the annual Budget process began in January in a constrained environment, and there will be rigorous community consultations and town halls.

J. Simpson discussed the strategic priorities that will go into the budget process, including prioritizing accountability, consistency, and transparency across the over forty (40) budget units as well as asking these units to make further reductions to their portfolios.

G. Craney presented the 2022-23 budget process, including the context, timelines, community consultation, and strategic principles. G. Craney explained that in light of the constrained fiscal environment, management is developing a plan to deliver a balanced budget that focuses on key priorities while protecting the University's reputation. G. Craney noted that there was no change to provincial operating grants for this year but that at some point in the next fiscal year the government will be looking to balance its books overall. G. Craney advised that the budget principles for this year include prioritizing students; protecting the University's core business; being fair and transparent; remaining forward-thinking; and consulting widely with the community.

6. FOR INFORMATION

6.1. Report from the Secretary

6.2. Report from the Provost and Vice President Academic

6.3. University Relations Monthly Metrics and Reach

7. CONSENT AGENDA

J. Cockwell moved to adopt the consent agenda.

7.1. Approval of the November 29, 2021 Minutes

The minutes were approved as presented.

8. TERMINATION

NEXT MEETING: March 29, 2022