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During each step of the process outlined below, the RFA (on behalf of the pre-tenure faculty member), the DEC, the FTC or the VPFA may request an extension to the timelines. Requests for extensions shall not be unreasonably denied.

#### Note:

Dates in black font are explicit dates in the 2015 – 2018 Collective Agreement. Dates in green font are tentative dates that have been derived by applying the timelines outlined in the 2015 – 2018 Collective Agreement. These tentative dates may change depending on the actual submission date or any extensions that the appropriate parties agree to.

No.	Activity	Responsibility	Date
1	By March 31st, the pre-tenure faculty member with a 3 or 4 year probationary period decides if he/she wishes to revert back to the Normal six year probationary period.	Pre-tenure Faculty Member	March 31 <sup>st</sup>
2	By May 1 <sup>st h</sup> the pre-tenure faculty member should consult with the Chair/Director (or the Chair's designate – who must be a member of the DEC) to ensure his/her tenure dossier is as complete as possible.	Pre-tenure Faculty Member	May 1 <sup>st</sup>
3	By May 17 <sup>th</sup> the pre-tenure faculty member is expected to submit his/her tenure dossier, as specified in Article 5.8, to the DEC. The pre-tenure faculty member will forward his SRC dossier to the Dean and will provide (in writing) the Dean with the names of five potential external referees, from which the Dean shall choose two.	Pre-tenure Faculty Member	May 17 <sup>th</sup>
4	Dean selects the third external referee.	Dean	May 30 <sup>th</sup>
5	The Dean will solicit the evaluative letters from the external referees with a deadline date of August 31st.	Dean	June 1 <sup>st</sup>



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No.	Activity	Responsibility	Date
6	Dean forwards evaluative letters from the external referees to DEC members.	Dean	September 1 <sup>st</sup>
7	DEC is to make a tentative recommendation, with a corresponding letter containing detailed rationale and copies of the evaluative letters from the external referees (with the names and any identifying information redacted) to the pre-tenure faculty member by September 30 <sup>th</sup> .	DEC	September 30 <sup>th</sup>
8	If the pre-tenure faculty member wishes to respond, they can do so in writing within two weeks of receiving the DEC's tentative recommendation. This response is provided by the pre-tenure faculty member to the DEC.	Pre-tenure Faculty Member	By October 14 <sup>th</sup>
9	At its discretion, the DEC can choose to modify its recommendation taking into consideration the comments of the pre-tenure faculty member. It may change its comments on matters contained in its original draft, and it may respond to issues raised in the pre-tenure faculty member's response, but it may not introduce completely new issues.  Within two weeks of receiving the pre-tenure faculty member's response, if the pre-tenure faculty member does not provide a response) the DEC provides its final recommendation (which may or may not be revised) to the Dean and the FTC, with a copy to the member. With its final recommendation the DEC will send to the	DEC	By October 28 <sup>th</sup>
	FTC the full file, including the dossier, the external referee reports, any other relevant material.		

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No.	Activity	Responsibility	Date
10	The pre-tenure faculty member has two weeks from receipt of the DEC's final recommendation to comment in writing to the FTC. The pre-tenure faculty member is to provide his/her response to the Dean, Chair of the FTC.	Pre-tenure Faculty Member	By November 11 <sup>th</sup>
11	The Dean is expected to immediately forward the dossier, the DEC's final recommendation letter, the member's response if any to that recommendation, and the evaluative letters from the external referee reports.	Dean	
12	The FTC and the Dean are expected to review the dossier, the DEC's written recommendation, and the evaluative letters from the external referees. The FTC will make its own recommendation to the VPFA. FTC recommendation will be copied to the DEC and the member.	FTC	By December 2 <sup>nd</sup>
	The FTC recommendation letter will be prepared by the FTC and signed by all members confirming their views are reflected. The FTC will forward to the VPFA their recommendation letter, the tenure file, including the dossier, the recommendation of the DEC, the external referees' reports and any response(s) of the member.		
	Any questions that the FTC may have of the DEC will be provided in writing.		
	The FTC shall meet within three (3) weeks of receipt the pre- tenure faculty member's response or the lapsing of the two week timeline in which the member can respond, whichever is applicable, to review the tenure file, including the dossier, the		

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No.	Activity	Responsibility	Date
	DEC's written recommendation, the pre-tenure faculty member's response(s), if any, to that recommendation, and the external referee reports.		
	Should the FTC have any questions of the DEC, the FTC will provide such questions, in writing, within the three weeks mentioned immediately above.		
13	Should the FTC have no questions, the FTC will have a further week to issue their written recommendation, including the rationale for the recommendation, to the VPFA, with a copy to the member and the DEC.	FTC	By December 9 <sup>th</sup>
14	Should the FTC have questions of the DEC, the DEC will respond, in writing, within two weeks of receipt of such questions.	DEC	By December 16 <sup>th</sup>
15	Pre-tenure faculty member will be provided with an opportunity to respond within two weeks of the DEC's response.	Pre-tenure Faculty Member	By January 6 <sup>th</sup>
16	In cases where the FTC has questions, the FTC will issue its written recommendation, including the rationale for the recommendation, within two (2) weeks of receipt of the DEC's response or the pre-tenure faculty member's response, whichever is later, to the VPFA, with a copy to the member and the DEC.	FTC	By January 20 <sup>th</sup>

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17	The FTC's letter will be provided to the pre-tenure faculty member and the DEC to provide comments. If the pre-tenure faculty member or DEC wish to respond, he/she or the DEC shall provide their comments to the VPFA within two weeks of receipt of the FTC's recommendation.	Pre-tenure Faculty Member and DEC	Within two weeks of receipt of the FTC's final recommendation  By December 23 <sup>rd</sup> (if FTC had no questions)  or by February 3 <sup>rd</sup> (if the FTC had questions)
18	In cases where the VPFA does not require additional information before making a decision, he/she shall make a final decision and shall advise the pre-tenure candidate in writing of his/her decision within four (4) weeks of the end of the two week timeline the pre-tenure faculty member and the DEC have to respond to the FTC recommendation letter.	VPFA	By <b>January 27</b> <sup>th</sup> (if the FTC had no questions) or by <b>March 3</b> <sup>rd</sup> (if the FTC had questions)
19	In cases where the VPFA requires additional information before making a decision, he or she shall write to the DEC, the FTC or to the member, within the four (4) weeks of the end of the two week timeline the pre-tenure faculty member and the DEC have to respond to the FTC recommendation letter, copying the other parties and the Association.	VPFA	By <b>January 27</b> <sup>th</sup> (if the FTC had no questions) or by <b>March 3</b> <sup>rd</sup> (if the FTC had questions)
20	In cases where the VPFA has questions, the DEC and/or the FTC and the member shall have two weeks to provide a response. The response from the DEC and/or the FTC shall be copied to the member and the Association.	Pre-tenure Faculty Member, FTC, DEC	By <b>February 10</b> <sup>th</sup> (if the FTC had no questions) or by <b>March 17</b> <sup>th</sup> (if the FTC had questions)

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21	In cases where the VPFA has questions, the member shall have two (2) weeks to respond to the VPFA with respect to the letters of the FTC and/or the DEC.	Pre-tenure Faculty Member	By <b>February 24</b> <sup>th</sup> (if the FTC had no questions) or by <b>March 31</b> <sup>st</sup> (if the FTC had questions)
22	In cases where the VPFA has questions, the VPFA shall make a final decision within two (2) weeks of receipt of the last written response from the DEC, the FTC, or the member.	VPFA	By March 10 <sup>th</sup> (if the FTC had no questions) or by April 14 <sup>th</sup> (if the FTC had questions)