



RYERSON UNIVERSITY

**BOARD OF GOVERNORS**  
**Monday, January 27, 2014**  
**Jorgenson Hall – JOR 1410**  
**380 Victoria Street**  
**4:00 p.m. to 6:00 p.m.**

Minutes of a meeting of the Board of Governors of Ryerson University held on Monday, January 27, 2014 at 4:00 p.m. in Jorgenson Hall, JOR-1410.

**ATTENDANCE:**

**Present:** Phyllis Yaffe (Chair), J. Fukakusa (Vice Chair), M. Al Zaibak, P. Ataei, C.A. Bissonnette, L. Bloomberg, J. Cockwell, J. Côté-O'Hara, M. Dionne, M. Frazer, B. Halilovic, C. Hilkené, G. Kapelos, S. Levy, M. Maheux, K. Noor, H. Rosen, D. Shivraj, D. Sookram, K. Varma, C. Yim

**Regrets:** N. Mohamed, B. Richards

**Board Secretariat:**

J. Shin Doi, General Counsel and Secretary of the Board of Governors  
C. Redmond, Governance Officer

**Others Attending**

M. Lachemi, Provost and Vice President Academic  
J. Hanigsberg, Vice President Administration & Finance  
A. Kahan, Vice President University Advancement  
W. Cukier, Vice President Research and Innovation  
E. McGinn, Assistant Vice-President, Communications, Government and Community Engagement  
P. Stenton, Deputy Provost and Vice Provost University Planning  
M. Ng, Director, Office of the President  
J. Isbister, Vice Provost Faculty Affairs  
D. O'Neil Green, Assistant Vice President/Vice Provost Equity, Diversity and Inclusion  
H. Lane Vetere, Vice Provost Students  
C. Evans, Vice Provost Academic  
J. Winton, Chief Financial Officer and Assistant Vice President Financial Services  
C. Sass-Kortsak, Assistant Vice President, Human Resources  
E. Stroback, Executive Lead Capital Projects and Real Estate  
N. Walton, Faculty, Daphne Cockwell School of Nursing, and Director of e-Learning  
P. Roth, Director, Ryerson Image Centre  
A. Cohrs, C. Wolfe, G. Gordon, G. Haines, L. Ward-Mather, M. Bianchi, R. Wong, S. Behrooz, Urban and Regional Planning Students  
A-M Lister, Associate Professor, Urban Planning

## **1. IN-CAMERA DISCUSSION (Board Members Only)**

### **END OF IN-CAMERA SESSION**

## **2. INTRODUCTION**

### 2.1 Chair's Remarks

The Chair welcomed Board members back from the winter break.

The Chair spoke about the success of last year's Board Retreat and reminded Board members that the upcoming Board Retreat was scheduled for May 8, 2014 from 8:30 a.m. to 2:00 p.m. One of the topics at the Retreat will be envisioning the new President. The Chair also mentioned that e-learning, a topic at the last Board Retreat would be revisited at this Board meeting with a presentation by Professor Nancy Walton.

March 3 to 6, 2014 are the scheduled dates for the annual Board Elections. Staff, faculty and students are encouraged to run in the Board Elections. The Returning Officer is the contact point for information and deadlines. As is usual the Alumni Elections will be held in the summer.

The Chair reported that during the in-camera session of the Board, appointments were made to the Presidential Search Committee and noted that Julia Shin Doi would report on the status of these appointments during the Secretary's Report.

The Chair reported that Nadir Mohamed had been appointed Distinguished CEO in Residence at Ryerson. Mr. Mohamed is also providing leadership and direction to the Board of Ryerson Futures Inc. in his role as Chairman. The Provost was also congratulated for securing this important appointment for the University.

The Chair mentioned that Anne Wagner, winner of the Board of Governors Student Leadership Award was featured in the Make Your Mark Report on Giving Brochure.

Mitch Frazer and co-author Ari Kaplan were also congratulated on writing a book on Pension Law. The book launch will be held at Ryerson University on February 5, 2014 at the Ryerson Image Centre.

The Chair thanked Ivan Joseph, Director of the Athletics for providing VIP passes to sporting events and John Corallo Director of University Business Services for providing 2014 Ryerson University Calendar.

The Chair also thanked Erin McGinn for having provided the Board members with the latest edition of the Ryerson University Magazine which featured stories on social innovation on campus. The Make Your Mark Campaign Report on Giving Brochure was provided by Adam Kahan and a brochure on upcoming exhibitions was provided by the Ryerson Image Centre.

### 2.2 Approval of the January 27, 2014 Agenda

The agenda was approved as presented.

### **3. PRESIDENT'S REPORT**

The President updated Board members on the Provost's trip to India and the progress of the Ryerson incubator in Mumbai. The President also spoke of partnerships with Simon Fraser and early discussions with the University of Tel Aviv.

#### 4.1 Provincial Government Update: Current Public Policy Issues

The President updated the Board members on current public policy issues and presented background information on the Strategic Mandate Agreement. He reported that the Provincial Government, to date, has not asked universities to commence with the agreements or communicated a response to them.

The President also spoke of the interpretation of differentiation by each University. In the Strategic Mandate Agreement the University proposed modest graduate growth and fully funded graduate enrolment; undergraduate enrolment growth; recognition of zone education and the autonomy of the Senate.

The President updated the Board on the government's policy on major capacity expansion and reported that the policy on e-learning would be discussed by Nancy Walton later on in the meeting.

Questions were asked about policy changes in light of upcoming Government elections.

### **4. SECRETARY'S REPORT**

#### 4.1 Presidential Search Committee

The Secretary reported that during the in-camera portion of the Board meeting the Board appointed nine members to the Presidential Search Committee, pursuant to Article 13, Section 13.3 of the General By-laws of the University, making a total of 13 members on the Search Committee. The members are the following:

##### Ex-officio Members

Phyllis Yaffe, Board Chair

Janice Fukakusa, Board Vice Chair

##### Board Members (7)

Carrie-Ann Bissonnette (staff representative on the Board)

Jack Cockwell

George Kapelos (faculty representative on the Board)

Michele Maheux

Nadir Mohamed

Darius Sookram (alumni representative on the Board)

Curtis Yim (student representative on the Board)

##### Senate Members (4)

David Checkland

Usha George

Mohamed Lachemi  
Nancy Walton

The Secretary reported that the Board had resolved that in order to preserve the continuity, accountability and integrity of the Presidential Search, those Board members whose terms end before the conclusion of the Presidential Search Committee's work, shall continue their membership unless the Board resolves otherwise.

The Secretary added that the Presidential Search Committee would be assisted by Executive Search Consultants Spencer Stuart.

The Chair introduced the Presidential Search Project Advisor, Tracey Sobers, to the Board.

## **5. REPORT FROM THE PROVOST AND VICE PRESIDENT ACADEMIC**

The Provost updated Board members on his recent trip to India. Dr. Lachemi reported that he had visited four cities; met with India's top institutions which resulted in commitments to pilot initiatives there. The Provost also signed a Letter of Intent to partner with Simon Frazer University and Ryerson's BSI Incubator. Canada's Governor General, David Johnston will open Ryerson's incubator in India next month. The theme of his visit is innovation, entrepreneurship and education. The Provost said that his mission was highly productive and reflected Ryerson's commitment to building partnerships in India.

### **6.1 Paul Roth, Director, Ryerson Image Centre Introduction**

The Provost introduced Paul Roth, who began his five year appointment as Director of the Ryerson Image Centre on December 5, 2014. Most recently Mr. Roth was senior curator and director of photography and media arts at the Corcoran Gallery of Art in Washington, D.C. Mr. Roth brings incredible experience and expertise in organizing major museum exhibitions and has worked with the most important photographic collections in North America.

### **6.2 2013-14 Enrolment Update**

The Provost spoke of another strong year for enrolment at Ryerson. The University is on track with anticipated growth as a result. The President added that the enrolment increase was unprecedented.

The Board members asked questions about the student demographics within the GTA, Grade Point Average levels and retention of students. The Provost said he would be happy to present statistics on completion rates.

At this point Sheldon Levy left the meeting.

### **6.3 E-Learning at Ryerson**

As a follow-up to the Board of Governors Retreat last March, the Provost introduced Dr. Nancy Walton, Director, E-Learning who provided an update on the E-learning context and Ryerson's progress, priorities and goals. Professor Walton's mandate is to set the strategic direction; determine priorities; assess new opportunities and represent the University at the provincial level.

Professor Walton updated Board members on the significant consultation with the community and external bodies since September 2013. The proposed priorities and goals arising out of the consultations focused on blended learning; building an e-learning profile at Ryerson; creating a learner-centered model; ensuring accessibility; providing enhanced faculty and staff support; and creating niche portfolios.

Board members asked questions about e-learning implementation; space implication and choices for students.

## **6. DISCUSSION ITEMS**

### **7.1 RU Public: visioning the Ryerson University Master Plan**

Julia Hanigsberg introduced a group of Ryerson's Urban and Regional Planning master's degree students who were tasked to re-imagine and re-conceptualize the Ryerson University Master Plan and help to re-communicate it. Ms. Hanigsberg gave background information on the Master Plan and its inception five years ago and the fact that current community members have limited recollection of the plan.

Urban and Regional Planning Students Andrew Cohrs, Geordie Gordon and Rayson Wong presented the re-visioning of the original master plan goals.

## **7. CONSENT AGENDA**

### **Approval of the November 25, 2013 Minutes**

The minutes were approved as presented.

## **8. TERMINATION**