



BOARD OF GOVERNORS
March 30, 2017
Jorgenson Hall – JOR 1410
380 Victoria Street
12:00 p.m. to 2:00 p.m.

Minutes of a meeting of the Board of Governors of Ryerson University (the “University”) held on Thursday, March 30, 2017 at 12:00 p.m. in Jorgenson Hall, JOR-1410.

ATTENDANCE:

Present: J. Fukakusa (Chair), M. Frazer (Vice Chair), M. Al Zaibak, L. Amleh, J. Austin, M. Lachemi, V. Morton, C. Myers, S. Sinha, S. Lewis, A. Snobar, T. Staffieri, P. Sugiman, R. Traill

Regrets: L. Bloomberg, J. Cockwell, C. Hilken, M. Ien, C. MacDonald, M. Nouser, C. Paisley

Board Secretariat:

J. Shin Doi, General Counsel and Secretary of the Board of Governors
C. Redmond, Governance Officer

Others Attending

C. Evans, Interim Provost and Vice President Academic
J. Winton, Vice President, Administration & Finance
R. Frankle, Interim Vice President University Advancement
J. McKee, Chief Financial Officer
P. Stenton, Deputy Provost and Vice Provost University Planning
A. Casey, Interim Executive Director, Office of the President
U. George, Interim Vice President Research and Innovation
J. Grass, Assistant Vice President, University Relations
H. Lane Vetere, Vice Provost Students
M. McEachrane, Interim Executive Director, Office of the Provost and Vice President Academic
S. Fazilat, Assistant Vice-President, Campus Facilities and Capital Projects

1. IN-CAMERA DISCUSSION (Board Members Only)

2. IN-CAMERA DISCUSSION (Executive Group Invited)

It was moved, seconded and carried:

BE IT AND IT IS HEREBY RESOLVED:

THAT the motion relating to a partnership between Ryerson University and the MPI Group approved on November 24, 2014, be rescinded and notice of rescission be waived.

END OF IN-CAMERA SESSION

3. INTRODUCTION

3.1 Chair's Remarks

J. Fukakusa reminded Board members about the importance of attending convocation ceremonies and their meaning in the context of the university. J. Fukakusa reported that the Board Secretariat has posted the convocation schedule on the Board Portal and forms for participation will be available in April.

J. Fukakusa thanked Caroline Conrad, Director, of the Ryerson Career Centre for providing the Board with a copy of "Career Compass" and the Faculty of Communication and Design for their publication "FCAD Year End."

J. Fukakusa notified Board members of a time change for the June Board meeting. The meeting will now be held from 4:00 p.m. to 6:00 p.m. on June 29, 2017.

J. Fukakusa reminded Board members that R. Frankle and J. Grass will be conducting communications training for Board members on May 4, 2017 from 4:00 p.m. to 5:30 p.m. in JOR 1410. The training is in response to a Board member's request for guidance on becoming university ambassadors.

J. Fukakusa thanked M. Ien for participating as a keynote speaker at the Ryerson Commerce and Government Students Association Gala on March 23, 2017. J. Fukakusa also congratulated M. Ien on becoming co-host of the Bell-Media show "The Social."

3.2 Approval of the March 30, 2017 Agenda

The agenda was approved as presented.

4. REPORT FROM THE PRESIDENT

M. Lachemi mentioned the upcoming convocations and the May 16, 2017 gala dinner for those receiving Honorary Doctorates.

M. Lachemi also reported that Michael Benarroch, the new Provost and Vice President, Academic, will be starting at the University on July 1, 2017 and Steven Liss, Vice President, Research and Innovation will begin at Ryerson at the beginning of April.

M. Lachemi reported that it was U. George's last Board meeting as Interim Vice-President, Research and Innovation and thanked her hard work, commitment and dedication in advancing Ryerson's research agenda over the past year.

M. Lachemi updated Board members on his participation in John Tory's trade mission to India. M. Lachemi reported that the trip was a success and while there his main objectives were to strengthen Ryerson's brand in India, increase student recruitment and build community and business engagement.

M. Lachemi provided a brief update on our Strategic Mandate Agreement submission. He reported that the university had completed extensive community consultations and received very helpful feedback. A working draft is in the process of being reviewed and will be submitted to the Ministry in early April. This will be the start of the negotiation process.

M. Lachemi updated Board members on the successful selection of contractor to install the Sam the Record Man sign on top of the 277 Victoria Street building. The installation should be completed by later in 2017.

M. Lachemi spoke of the university's basketball and volleyball teams and their successes.

M. Lachemi reported that the university had received a gift of 25,000 press photographs from the New York Times Archive to be held at The Ryerson Image Centre.

M. Lachemi spoke of the President's Awards to Champion Excellence (PACE) Fund. With a goal of \$10 million dollars the fund will improved access to post-secondary education and was announced at the President's Installation in 2016. An anonymous donation of \$1 million dollars has recently been received to assist first generation students and aboriginal students. M. Lachemi said he would be reaching out to Board members to assist in finding potential donors.

5. REPORT FROM THE INTERIM PROVOST AND VICE PRESIDENT ACADEMIC

C. Evans indicated that his report was in the Board materials and he would be happy to answer any questions arising from his report.

6. REPORT FROM THE SECRETARY

6.1 2017 Board Election Report

J. Shin Doi reported that the Board elections were successfully held from March 6 to March 9, 2017. Victoria Morton, fourth year Media Production student, was re-elected for the 2017/18 year. Neil Muthreja a fourth year Business Technology Management student and Nav Marwah, fourth Business Management student were also elected.

Faculty member Lamya Amleh, was re-elected for another two years. Catherine Ellis, Chair of the History Department was also elected for two years. Administrative staff member Shira Gellman from University Advancement was elected to a two-year term. All new elected Board members will begin their terms on September 1, 2017.

Milan Amini, Commerce 2016, Meghan Rodrigues, Journalism 2003, and Ryan Rodrigues, Business Administration 2003 are the three Alumni candidates who are running the 2017 elections which will be held June 19 to June 30, 2017.

7. DISCUSSION

7.1 REPORT FROM THE CHAIR OF THE EXECUTIVE COMMITTEE

M. Frazer reported that the Executive Committee met on February 28, 2017 and approved the appointment of the Provost and Vice President Academic, Michael Benarroch and the third quarter financial statements on behalf of the Board. Also at that meeting the committee reviewed the highlights of the 2017-18 Budget: Part One - Environmental Scan, Student Enrolment and Budget Principles.

7.2 REPORT FROM THE CHAIR OF THE FINANCE COMMITTEE

M. Frazer reported that the Finance Committee met on March 23, 2017 and M. Lachemi and P. Stenton provided contextual information for the budget decision that will be made in April; specifically government regulations and their impact on tuition fees. At the same meeting Fiera Capital presented an overview of Ryerson's endowment fund investments.

7.2.1 Budget 2017-18: Part Two - Fees Context

M. Lachemi reported the Fees Context presentation is part of the budget process and that a recommendation for the 2017-18 budget will be brought to the April 27, 2017 Board meeting next month.

P. Stenton gave an overview of government regulations and their impact; components of operating revenue; the Student Access Guarantee (SAG); student financial assistance expenditures and programs, including changes such as the New OSAP for 2017-18 and net billing for 2018-19; the debt mitigation

and income-contingent repayment aspects of student financial assistance in Ontario; the concept of net tuition fees and net billing; and the earnings premium associated with university education.

8. REPORT FROM THE INTERIM VICE PRESIDENT RESEARCH AND INNOVATION

U. George presented her year-end report as Interim Vice President Research and Innovation. The portfolio of the OVPRI is quite a diverse funding portfolio. U. George spoke of the tri-council funding wins; where Ryerson was ranked among other Canadian Universities; the number of publications and citations the university had garnered. U. George spoke of notable researchers at Ryerson and the amount of research funding and the number of awards that had been garnered. Centres and institutes are an opportunity for faculty members to collaborate. U. George mentioned board members M. Frazer and S. Sinha are both active on National Institute on Aging. Increasing commercialization and knowledge translation and the inception of regional innovation centres are all part of Ryerson's innovation and research portfolio.

J. Fukakusa thanked U. George on behalf of the Board for her leadership and her continued momentum in the OVPRI portfolio.

M. Lachemi congratulated J. Fukakusa who is one of the YWCA 2017 Women of Distinction Recipients. The gala celebration to honour J. Fukakusa will be held on May 18, 2017 and Board members will be sent invitations shortly.

9. CONSENT AGENDA

9.1 Approval of the January 31, 2017 Minutes

9.2 Fiera Capital Report December 31, 2016

10. FOR INFORMATION

11. TERMINATION