Most of you will by now know that I am the new Chair of the Department of Politics and School of Public Administration, replacing Carla Cassidy who has moved on to bigger and better things as Dean of the Faculty of Arts at Ryerson. In my fourth month on the job, I can happily report that I am still in possession of my faculties - though, of course, I will let others be the judge.

Much of my work over the next period will consist of simply keeping up with all of the initiatives that have been undertaken by the department over the past few years. Chief among those are our partnerships with the Ontario Fire College and the First Nations Technical Institute. In the program offered at the Fire College we have forty students many of whom are now going on to complete the Advanced Certificate in Public Administration. We expect to gain a new cohort of students entering this program in 2002. Last spring we saw our first group of First Nations students graduate from the Certificate Program (see clippings inside). We are now on our third intake of students from around the province, with many now completing the second and third levels of the program.

In 1997, the School undertook a major review of curriculum introducing several new courses. This year we are involved in another extensive program review. Over the next few months we will be collecting data on a variety of issues. We will be surveying employers and professionals in the field of public administration, alumni, and students. This data is vital to our understanding of how the program is regarded in the field, the employment success of our graduates, and overall student satisfaction with the program. We hope to hear from many of you in the coming months.

You may have noticed that Ryerson has undergone yet another name change, this time, from Ryerson Polytechnic University, to Ryerson University. The official reason for the change is that Ryerson wishes to distinguish itself from other applied institutions such as the community colleges which will soon be granted degree-granting status by the provincial government.

On the subject of name changes, the School of Public Administration has requested of the Academic Standards Committee that it be permitted to change our degree designation from Bachelor of Applied Arts in Public Administration to Bachelor of Arts in Governance and Public Administration. Briefly, here is the rationale:

- the change better reflects the changes we have undertaken to our core curriculum and brings us into line with current degree designations at other universities.
- the nature of the public sector has changed significantly in recent years. Governments have downloaded some of their previous responsibilities either to other levels of government, private-sector partners, or to the voluntary and non-profit sectors. In short, a whole new range of different forms of governance have become central to understanding public administration.
- In 1997 we undertook a major program review which was designed to update our curriculum to reflect these changes. We introduced new courses on private-public partnerships, public-sector restructuring, aboriginal self-government, and comparative public policy which were specifically designed to reflect the changing nature of public administration.
- Since 1997, we have integrated into our program a minor in Nonprofit and Voluntary Sector Management. Our faculty played a key role in the development of the Certificate program in Nonprofit and Voluntary Sector Management.
- Our future plans also include, in conjunction with the Justice Studies Program at Ryerson, the development of a Justice Administration stream into our program. This prospect, we believe, will introduce students to a unique area of governance in the public and para-public sector.

We are confident that this name change better reflects both the realities of public administration and the future plans of the program.

Colin Mooers, Ph.D
Congratulations to Jacquie Chic who has been awarded one of three Continuing Education Students’ Association (CESAR) Instructor of the Year Awards. Jacquie receives her award at the awards ceremony on October 10th.

Congratulations to Patricia O’Reilly and Myer Siemiatycki who were awarded McConnell Foundation Grants for curriculum and instructional development projects. Patricia’s project is entitled “Canadian Ministerial Conference Simulations”. Myer’s grant will support the development of the “Ryerson Union Placement Project” which creates placements for Ryerson students with unions related to their career fields.

Carolyn Johns spent time this summer contributing to the Walkerton Inquiry as an issue paper author, peer reviewer and rapporteur team leader for eleven expert meetings held from April through July. Carolyn has also taken on the role of Case Study Program Editor and has become a member of the Research Advisory Committee for the Institute of Public Administration of Canada. Carolyn is expecting in late January and will be away on maternity leave for the winter term.

Wayne Petrozzi is serving on the Institute of Publication Administration of Canada’s national committee to organize the 2003 Annual Conference and is participating as a panelist in the New Professionals in Public Service Conference being held later this month (see Upcoming Events section for more details).

Papers Presented and Published


Janet Lum and A. Paul Williams “From Medicare to Home and Community: Overtaking the Limits of Publicly-funded Health Care in Canada—Implications for Chinese and Carribbean Seniors”, paper prepared for the annual meeting of the Canadian Political Science Association, Universite Laval, Quebec City, Quebec, May 27-29, 2001

Mike Burke, “Negotiating Liberal Democracy in Ireland” paper presented at the annual meeting of the Canadian Political Science Association, Universite Laval, Quebec City, Quebec, May 27-29, 2001

Mike Burke and Joanne Naiman, “Restructuring and the Promotion of an Entrepreneurial Identity Among Faculty: A University Case Study”, paper presented at the 2001 Congress of the Social Sciences and Humanities in a session co-sponsored by the Canadian Sociology and Anthropology Association, Socialist Studies, the Canadian Union of Public Employees and the Canadian Association of University Teachers, Universite Laval, Quebec City, Quebec, May 27-29, 2001.


Gregory Inwood, Carolyn Johns and Patricia O’Reilly “Intergovernmental Relations, Intergovernmental Management and Intergovernmental Officials in Canada: A Research Agenda”, paper presented at the annual meeting of the Canadian Political Science Association, Universite Laval, Quebec City, Quebec, May 27-29, 2001

Gregory Inwood, Carolyn Johns and Patricia O’Reilly “A Comparative Analysis of Intergovernmental Policy Capacity in Trade, Environment and Health”, paper presented at the annual meeting of the Canadian Political Science Association, Universite Laval, Quebec City, Quebec, May 27-29, 2001
In a recent release, Statistics Canada, the nation's authority on public sector employment statistics, reported that public sector employment rebounded in the first quarter of 2001. In the first four months of 2001, the public sector employed an average of just under 2.9 million people (based on employment at the federal, provincial and municipal levels, including the military and the broader public sector workers in health social services and education).

The three levels employed an average of just over 2.6 million people in the first quarter, about 21% of all salaried employees in Canada. Public enterprises, account for the remaining portion accounting for the other 266,300 jobs — up 2.5% from the same quarter in 2000.

City Staff Grows Despite Amalgamation

An article published in the Toronto Star on August 6, 2001 reported that Toronto’s municipal workforce is bigger today than in January 1998 when Queen’s Park forced the former Metro Region and its six area municipalities to merge in the name of efficiency. The city and its agencies, boards and commissions have cut about 2,257 positions since 1998, 1,944 as a direct result of amalgamation. But during the same period added another 2,491 jobs for a net increase of about 234.

There’s an explanation, says Shirley Hoy, the city’s acting Chief Administrative Officer, though she acknowledges the numbers might lead provincial politicians and others to accuse the city of inefficiency. When the megacity was created, the biggest and most expensive city services—police, social services and the TTC were already amalgamated. Just 27% of the city’s gross annual expenditures and approximately 40% of its workforce were in non-amalgamated services.

However, the province expected the city to find 10% in cost savings and job reductions across the entire municipal workforce of 45,500. Hoy said that was an unrealistic expectation, especially since the former Metro government had already made significant reductions to police, TTC and social services during the recessionary early 1990s. As expected, 34% of those job losses were from the management level and 60% of them were executive managers she added.

The addition of new staff is entirely separate from amalgamation and the result of several factors she said, including:

Demographic changes. The city’s total population has grown by 200,000 since 1990.

Provincial downloading. At the time the province created the megacity, it downloaded new responsibilities to the city including public housing, welfare, day care and GO Transit.

Increased service demand. The recent economic boom has seen more people riding the TTC. About 675 shelter beds have been added to address the city’s rising homelessness problem and concerns about street violence have prompted the city to add more police officers.

However, not all Toronto councillors agree.

For the full story by Laurie Monsebraaten, GTA Bureau Chief, see the Toronto Star at www.thestar.com. This article was originally printed on August 6, 2001.

Stats Canada Reports Public Sector Employment has Rebounded

In a recent release, Statistics Canada, the nation’s authority on public sector employment statistics, reported that public sector employment rebounded in the first quarter of 2001. In the first four months of 2001, the public sector employed an average of just under 2.9 million people (based on employment at the federal, provincial and municipal levels, including the military and the broader public sector workers in health social services and education).

The total government workforce grew by 1% from the first quarter in 2000. The biggest increase occurred at the federal level, up 4.2% to 345,800 (including the military), an increase of 14,600 jobs. Employment in local governments rose 0.7% and employment by the provincial and territorial governments rose a slight 0.3%.

Although there are now as many people working in the public sector as there were in the first quarter of 1996, there are now fewer that 93 public employees per 1,000 inhabitants, compared with 98 in 1996.

If you are a student who has taken PPA 524, you are likely interested in finding out how “public sector employment” is defined and reported.

For the full Stats Can report, detailed statistical summary on recent public sector employment statistics and interpretive notes visit http://www.statcan.ca/Daily/English/010709/d010709.pdf
Congratulations to all those who received certificates, advanced certificates and degrees at June Convocation!

There were 41 Certificates awarded (29 from the First Nations Program), 5 Advanced Certificates and 9 students were awarded degrees in Public Administration.

Congratulations to the following students who were recipients of awards:

**J.L. Beaton Award**
Amber Crowe for best program essay

**Hans Johanson Memorial Award**
Kimberley Johnston for excellent academic achievement

**Jack Roy Longstaffe Memorial Scholarships**
Excellent academic achievement - Shared by:
- Marie Belanger
- Dawn Brant
- Debra Brant
- Kim Jeffreys
- Joanne Smoke

**Caroline Wheeler Public Administration Student Award**
For contribution to the program, support for fellow students, diligence and commitment to one’s studies and participation in the Ryerson community
Shared by:
- Brenda Glover-Mackowycz (Left)
- Margaret Moran (Right)
- with Caroline Wheeler (Center)
Snapshots from June Convocation

June Convocation Reception (from Left to Right): Carla Cassidy, Colin Mooers, Daud Osman (Degree Grad), and Neil Thomlinson

Hoda Samater (Degree Grad) at June Convocation with her Mother

Holocaust Education Week
(Watch for Additional Details Around the Department)

The Holocaust on Film: Memory and Visualization
Featuring Professor Alain Goldschlager, University of Western Ontario
Tuesday October 30th 1pm
V204 Rogers Communication Building

WANTED
Your Email Address!
We are trying to organize a current student and alumni database to keep in touch and organize student/Alumni events.

Please contact Sari Sherman at 416-979-5000 ext. 7357 or ssherman@ryerson.ca with your contact information and email address.

New Program Brochure and Information Inserts
Now Available !!!!
If you would like copies for your colleagues, friends and co-workers, please contact Sari
Profile of New Instructors

Robert Marshall

Robert holds a Honours BA in History and Political Science from the University of Toronto and an MA in Political Science from Carleton University. He is currently completing his PhD in the Department of Political Science at York University.

His dissertation is tentatively entitled “The Political Economy of Industrial Restructuring: The Pharmaceutical Industry in Canada, 1968 to the Present”. It investigates the role of intellectual property rights and the restructuring of the pharmaceutical industry from a chemical-based to a biotech-based industry. A particular focus is on the two most recent changes to Canada’s patent laws. Robert has published his work in the Canadian Journal of Political Science and Studies in Political Economy.

Robert is also a researcher and consultant at the Roeher Institute, Canada’s National Institute for the Study of Public Policy Affecting Persons with Disabilities where he has written studies on labour market policies and the disabled, civil society and inclusion/exclusion.

He has taught several courses in the Department to date including POL 302/402 Canadian Politics; 507 Power and Change in a Technological Society; 607 Technology and Globalization and PPA 522 Provincial Government and Politics in Ontario with Gregory Inwood on campus and at the Ontario Fire College in Gravenhurst.

Robert is currently assisting the Department with our Program Review exercise.

Michael McMahon

Over the past fifteen years Michael McMahon has pursued concerns with the political economy of housing, urban development and the environment. His thesis work in the field of urban planning history at the University of London was followed by the publication of a history of Toronto’s most successful social housing agency in 1990 (Metro’s Housing Company). From 1990 to 2000, Michael curated a series of acclaimed exhibits dealing with topics ranging from the history of urban infrastructure to the politics of suburban sprawl and affordable housing in 20th century Toronto. Set up in public venues such as the Metro Toronto Archives and the Ontario Workers Arts and Heritage Centre, the struggles of citizens working together to shape the metropolitan landscape presented a common theme in these long-running exhibits.

Over the past two years, Michael has combined teaching work at Ryerson (PPA 624 Theories of Bureaucracy and Organization last winter and POL 122 Local Government and Politics this term) and the University of Toronto (The Architecture of Infrastructure with John van Nostrand) with volunteer work to help save Toronto’s Oak Ridges Moraine and the urban rivers that flow from it. He is currently looking to resuming a PhD at the University of London on the politics of water and cities in international contexts such as the Great Lakes basin.

Michael holds a BA (economics and sociology) from the University of Toronto and an M.Phil (town planning) from the Bartlett School of Architecture and Planning, University of London.

Who’s Your Mentor?

The school has assigned a mentor to every student in the programme. Please feel free to call your mentor if you have any questions, comments, anxieties, or good news about anything related to the programme, your course of study, or just generally your experience at Ryerson.

Viola has a comprehensive list of every student’s mentor so please don’t hesitate to contact her and find out who your mentor is. For new students, you’ll find information about your mentor with this copy of Briefing Notes.

For More Information on Mentorship
Please Contact Viola
at (416) 979-5057 or ving@ryerson.ca
## SIGNIFICANT DATES
### Fall/Winter 2001-2002

<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
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<tbody>
<tr>
<td><strong>Friday, October 19</strong></td>
<td>Fall Convocation Ceremonies</td>
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<tr>
<td><strong>Saturday, October 20</strong></td>
<td>Homecoming festivities</td>
</tr>
<tr>
<td>*** Friday, November 2**</td>
<td>Final date to officially drop a one-term course(s) in good Academic Standing (no refund of fees). Students dropping one-term course(s) after this date will be assigned a failing grade. Final date to withdraw from a program for the Fall 2001 term in good Academic Standing (no refund of Fall 2001 fees)</td>
</tr>
<tr>
<td><strong>Monday, December 3</strong></td>
<td>Classes end for full-time and part-time programs. (Note: for part-time program students, some classes may continue until Monday, Dec. 10)</td>
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<tr>
<td><strong>Wednesday, December 5 to Saturday, December 15</strong></td>
<td>Fall term examination period including Saturday, December 8 and 15</td>
</tr>
<tr>
<td><strong>Week of Monday December 10</strong></td>
<td>Classes end for Continuing Education, except for Monday classes which end on Monday, December 17</td>
</tr>
<tr>
<td><strong>December 15</strong></td>
<td>Official end of term</td>
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### Winter 2002

<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
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<tbody>
<tr>
<td><strong>Wednesday, January 2 to Friday, January 4</strong></td>
<td>Winter term registration and orientation (In-person registration for day courses)</td>
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<tr>
<td><strong>Friday, January 4</strong></td>
<td>Final date for payment of fees</td>
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<tr>
<td><strong>Monday, January 7</strong></td>
<td>Classes begin for all day and evening classes with POL/PPA designation</td>
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<tr>
<td><strong>Monday, January 14</strong></td>
<td>Classes begin for Continuing Education courses</td>
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<tr>
<td><strong>Monday, January 14</strong></td>
<td>A charge will be levied for any course changes made for the Winter 2002 term as of this date until February 22</td>
</tr>
<tr>
<td><strong>Friday, January 18</strong></td>
<td>Final date to drop a course(s) and be eligible for full refund of fees</td>
</tr>
<tr>
<td><strong>Friday, January 18</strong></td>
<td>Final date to appeal final Fall 2001 grades or Academic Standing</td>
</tr>
<tr>
<td><strong>Friday, January 25</strong></td>
<td>Final date to apply to graduate for June 2002 Convocation (no late fee)</td>
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<tr>
<td><strong>Friday, February 8</strong></td>
<td>Final date to drop a course(s) and be eligible for partial refund (A 50% drop charge applies)</td>
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<tr>
<td><strong>Monday, February 25 to Friday, March 1</strong></td>
<td>Study Week</td>
</tr>
<tr>
<td><strong>Friday, March 1</strong></td>
<td>Final date to apply for Transfer Credits for Winter 2002 with a $25 non-refundable late fee.</td>
</tr>
<tr>
<td>*** Friday March 8**</td>
<td>Final date to officially drop a one-term course(s) in good Academic Standing (no refund of fees)</td>
</tr>
<tr>
<td><strong>Friday, March 15</strong></td>
<td>Final date to apply for June 2002 Convocation (with applicable late fee)</td>
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<tr>
<td><strong>Friday, March 29</strong></td>
<td>Good Friday (University closed)</td>
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<tr>
<td><strong>Friday, April 12</strong></td>
<td>Final date to clear any previous term(s) outstanding grades for June 2002 Convocation</td>
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<tr>
<td><strong>Friday, April 12</strong></td>
<td>Classes end for full and part-time programs (some classes may end on Saturday, April 27)</td>
</tr>
<tr>
<td><strong>Monday April 15 to</strong></td>
<td>Classes end for Continuing Education (except Friday classes which will end on Friday, April 26)</td>
</tr>
<tr>
<td><strong>Monday, April 15 to Saturday, April 27</strong></td>
<td>Winter term examination period including Saturday, April 20 and 27</td>
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<tr>
<td><strong>Saturday, April 27</strong></td>
<td>Official end of term</td>
</tr>
<tr>
<td><strong>Saturday, April 27</strong></td>
<td>Official end of term</td>
</tr>
</tbody>
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*If you do not drop this course by this date it will appear as an “F” on your transcript.*
IPAC
Toronto Regional Group

*Future Municipal Governance: Insights on Municipal Government for the 21st Century*
Panelists: Donald Lindstone, Dr. Harry Kitchen and David Miller
Thursday, October 18th
12 - 2:30 pm
Metro Hall - Room 308/9

*Ontario Superbuild and the Role of Government in Infrastructure*
David Lindsay, Chair, Ontario Superbuild
Thursday November 15th
Breakfast Seminar 8-10 am
Algonquin Room, MacDonald Block, Queen's Park

*Developing Public Policy Capacity*
Tony Dean, Deputy Minister and Associate Secretary of Cabinet, Ontario Cabinet Office
December 2001 - Details to be announced

*The Challenge of Governance in the 21st Century*
Dr. B. Guy Peters
Professor of Government, University of Pittsburg
January/February 2002 - Details to be announced.

To Register or for more information on IPAC - TRG Events:
email: ipac-trg@sympatico.ca
or visit the TRG website
www.ipaciapc.ca/toronto

Conferences of Interest

**New Professionals Driving a New Public Service Conference**
October 22-23, 2001
The Arcadian Court, Toronto
For more information visit: www.newpublicservice.ca

**Managing Tensions: Evaluating the Institutions of the Federation**
Queen's Institute of Intergovernmental Relations
November 2-3, 2001
Four Point Hotel & Suites
Kingston, Ontario
For more information visit: www.iigr.ca

**2001 National Policy Research Conference**
"Bringing Communities Together"
December 5-7
Ottawa Congress Centre, Ottawa
For more information visit: www.policyresearch.gc.ca

**Institute of Public Administration of Canada Annual Conference**
August 25-28, 2002
Sheraton Hotel, Halifax
For More Information visit: www.ipaciapc.ca

BRIEFING Notes

If you would like to make a submission to BRIEFING Notes, please contact Carolyn Johns or Sari Sherman.
The next issue will be in March 2002!