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Chapter 14: Raising Equity Capital

Key Terms

- Primary shares: New shares issued by a company in an equity offering
- Secondary shares: Shares sold by existing shareholders in an equity offering
- Initial public offering (IPO): The process of selling stock to the public for the first time
- Underwriter: An investment banking firm that manages a security issuance and designs its structure
- **Primary offering:** New shares available in a public offering that raise new capital
- **Secondary offering:** An equity offering of shares sold by existing shareholders (as part of their exit strategy)

Equity Formulas

Shares to Issue	Shares Needed Subscription Price	
Subscription Price	A static price at which existing shareholders can participate in a rights offering	
Value of a Right $\frac{(Current\ Stock\ Price - Subscription\ Price)}{Number\ of\ Rights\ Needed + 1}$		
Number of Rights Needed	Old Shares Outstanding New Shares Issued	

Underwriters' Formulas

Firm Commitment	$Proceeds \ to \ Firm = Number \ of \ Shares \times Price \ per \ Share$	
	$Underwriters'\ Profit = (Selling\ Price - Cost) \times Number\ of\ Shares$	
Best Efforts	$Proceeds \ to \ Firm = (Selling \ Price - Fee \ to \ Underwriters) \times Number \ of \ Shares$	
	$Underwriters'\ Profit = Fee \times Number\ of\ Shares$	
Auction IPO $\left(\frac{Number\ of\ Shares\ Sold}{Number\ of\ Shares\ Bid}\right) \times Individual\ Bids$		

Chapter 15: Debt Financing

Private vs. Public Debt

Private Debt Public Debt	
Term Loan: a bank loan that lasts for a specific term Indenture: a formal contract between a bond issuer and a trust company that specifies to obligations to the bondholders	
Syndicated Bank Loan: a single loan funded by a group of banks	Original Issue Discount Bond (OID): a coupon bond issued at a discount

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Revolving Line of Credit: a credit commitment for a specific time period to use as needed	Unsecured Debt: gives bondholders a claim to only the assets of the firm not already pledged as collateral on other debt Notes: unsecured corporate debt with maturities shorter than 10 years Debentures: unsecured corporate debt with maturities of 10 years or longer	
Private Debt Cont'd	Public Debt Cont'd	
Asset-Backed Line of Credit: a line of credit secured by pledging an asset as collateral	Mortgage Bonds: real property is pledged as collateral	
Private Placement: a bond issue sold to a small group of investors Tranche: different classes of securities that make up a single bond issuance Domestic Bonds: issued by a local entity, purchased by foreigners Foreign Bonds: issued by a foreign company in a local market, intended for local invedenominated in the local currency Eurobonds: international bonds not denominated in the local currency of the country in they are issued Global Bonds: offered for sale in several markets simultaneously		

Convertible Bonds

Conversion Price	$Conversion\ Price = \frac{Face\ V\ alue}{Conversion\ Rate}$	
Canada Call / Make-Whole Call	a callable bond with the call price set equal to the PV of the bond's remaining payments	
Sinking Bond a method for repaying a bond in which a company makes regular payments into a fund administration by a trustee over the life of the bond		
Balloon Payment	large payment made at maturity if sinking payments not enough	

Chapter 13: Options

Option Contract = 100 shares of stock

	Call Payoff	Put Payoff	Profit
Option Buyer	MAX(St – E, 0)	MAX(E – St, 0)	Payoff – Premium
Option Seller	-MAX(St - E, 0)	-MAX(E - St, 0)	Payoff + Premium
→ payoff is choosing the largest number in the MAX bracket, either St-E or 0			

St = stock price at expiration date; **E** = strike price (exercise price) Break-Even Share Price = option buyer's profit = sellers' profit = 0





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Options Cont'd

	In the Money	At the Money	Out of the Money
Spot	Payoff>0	=0	<0
Call	St>E	St=E	St <e< th=""></e<>
Put	St <e< th=""><th>St=E</th><th>St>E</th></e<>	St=E	St>E

Chapter 21: Risk Management

Futures and Forwards

Forwards: customized agreements between two parties known to each other to trade an asset on some future date at a price that is fixed today Futures: standardized agreements traded anonymously that mitigate credit risk through margins and marking to market **Margin:** the collateral investors are required to post on a future Marking to Market: gains and losses are computed daily based on the change in the market price of a futures contract Buying a product? Buy contracts Selling a product? Sell contracts Selling a Future is similar to Buying a Put Hedge: locks in a price

Chapter 24: Mergers & Acquisitions

Merger: two firms agree to combine their operations

Acquisition: the acquiring firm purchases the voting shares of the target firm

- **Acquirer** (or bidder): a firm that is the buyer in a M&A deal (we call it firm A)
- **Target**: a firm that is acquired by another in a M&A deal (we call it firm B)

Types of M&A

Horizontal: Same line of business

Vertical: Producer-supplier relationship

Conglomerate: Unrelated business

Finding Goodwill and FMV

Goodwill = Offer price – Fair Market Value (FMV) of the target firm

FMV = FMV of net fixed assets + net working capital = FMV of net fixed assets + (current assets – current liabilities)

Estimating the Value of Synergies

Step 1: Estimate the incremental CFs (Δ CF) from the merger: Δ CF = CF_{A+R} – (CF_A+ CF_R)

If $\Delta CF > 0$, the merger generates synergies

Step 2: Find Synergy: $S = \Delta CF/r$

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Finding Maximum # of shares issued and Maximum share exchange ratio

Max. # of shares issued = $(V_B + Synergy) / share price_A$

Max. share exchange ratio = Max. # of shares issued / # of shares_B

Finding Maximum # of shares Firm A can offer to firm B for the NPV of the transaction to be 0

- Acquirer's NPV of a stock merger = $0 \Rightarrow P_{A, post} = P_{AB} = P_{A, pre}$
- NPV_A = V_B + S stock offer -> 0 = V_B + S (P_{AB} x # of shares offered to B)
- -> Solve for # of shares offered to B

Finding share price of the combined firm assuming the market is fooled by the growth in EPS (Assume P/E ratio of firm A stays constant)

Step 1: Find **P/E ratio**_A = share price_A / EPS_A (find this if it is not given)

 $EPS_A = Earnings_A / # of shares_A$

Step 2: Find EPS_{AB} = (Earnings_A + Earnings_B) / (#of shares_A + # of shares issued)

#of shares issued = table 1 shows how to find it

Step 3: $P/E_A = P/E_{AB} =$ share price_{AB} / EPS_{AB}

-> Solve for share price_AB

Finding new P/E ratio of the combined firm if the NPV of the acquisition is zero and the market knows it

NPV = 0 ->
$$P_{AB} = P_{A}$$

-> $P/E_{AB} = (P_{AB} \text{ or } P_{A}) / EPS_{AB}$

Stock Offer & Cash Acquisition

- # of new shares issued = # of shares offered to B = converted target's shares
- # of shares -> pre-merger # of shares
- Share price -> pre-merger share price
- P,post -> post-merger share price
- S = synergy

Table 1:	Stock Offer
Firm A (acquirer or bidder)	V_A = # of shares _A x share price _A Earnings _A = # of shares _A x EPS _A P_A , post = P_{AB} = V_{AB} / (# of shares _A + # of shares offered to B) $V_{A, post}$ = V_{AB} NPV_A = V_B + S - stock offer OR NPV_A = ($P_{A, post}$ - $P_{A, pre}$) x # of shares _A





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Firm B (target)	V_B = # of shares _B x share price _B Earnings _B = # of shares _B x EPS _B $P_{B, post}$ = stock offer / # of shares _B Stock offer = # of shares issued x P_{AB} V_B^* = Value of firm B to firm A = V_B + S -> price firm A has to pay to acquire firm B Merger premium = stock offer - V_B % Merger premium = \$ Merger premium/ V_B		
Firm AB (combined firm)	Earnings _{AB} = Earnings _A + Earnings _B # of new shares issued = Value of firm B to firm A / share price _A OR # of new shares issued = share exchange ratio x # of shares _B For example: Firm A buys firm B. Share exchange ratio is 0.5 (which means Firm B's shareholders will receive 1 share of A stock for every 2 shares they hold in B). Firm B has 150 000 shares outstanding.		
	# of shares B	# of shares AB	
	2	1	
	150 000	# of new shares issued = 150 0000 x 1 / 2 = 75000	
	Share exchange ratio = # of r Total # of shares _{AB} = # of sha Share price _{AB} (P _{AB}) = V _{AB} / Total V _{AB} = Value _A + Value _B + Syner EPS _{AB} = Earnings _{AB} / Total # or P/E ratio _{AB} = P _{AB} / EPS _{AB}	tal # of shares _{AB}	

Table 2:	Cash Acquisition
Firm A	V_A = # of shares _A x share price _A NPV_A = V_B + Synergy - cash offer
Firm B	V _B = # of shares _B x share price _B \$ Merger premium = Cash offer – V _B % Merger premium = \$ Merger premium/ V _B Cash offer = offer price x # of shares _B
Firm AB	# of shares _{AB} = # of shares _A Share price _{AB} = V_{AB} / # of shares _{AB} Value _{AB} = V_A + V_B + S – Cash offer OR V_{AB} = V_A + NPV _A Cash offer = offer price x # of shares _B

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Chapter 25: Corporate Governance

Corporate Governance: The system of controls, regulations, and incentives designed to minimize agency conflicts between managers and investors and prevent corporate fraud.

Inside Directors: Members of a board of directors who are employees, former employees, or family members of employees.

Grey Directors: Members of a board of directors who are not as directly connected to the firm as insiders are but have existing or potential business relationships with the firm.

Outside (or independent) Directors: Any member of a board of directors other than an inside or grey director.

Captured Board: A board of directors whose monitoring duties have been compromised by connections or perceived loyalties to management.

Backdating: The practice of choosing the grant date of a stock option retroactively so that the date of the grant would coincide with a date when the stock price was lower than its price at the time the grant was actually awarded.

Insider Trading: Trading a person does on the basis of privileged information.

Dual Class Shares: One class of a firm's shares that has voting rights that are superior to those of the other class.

Pyramid Structure: A way for an investor to control a corporation without owning 50% of the equity whereby the investor first creates a company in which he has a controlling interest. This company then owns a controlling interest in another company. The investor controls both companies but may own as little as 25% of the second company.

Tunnelling: A conflict of interest that arises when a shareholder who has a controlling interest in multiple firms moves profits (and hence dividends) away from companies in which he has relatively less cash flow rights toward firms in which he has relatively more cash flow rights.

Stakeholder Model: The agency costs and the ways to control them that we have discussed are general to all companies anywhere in the world. However, the United States is somewhat of an exception, in that it focuses solely on maximizing shareholder welfare. Most countries follow what is called the stakeholder model, giving explicit consideration to other stakeholders—in particular, rank-and-file employees.

Compensation Policies: By tying managers' compensation to firm performance, boards can better align managers' interests with shareholders' interests. Care must be taken to make sure managers do not have incentives to try to manipulate the firm's stock price to garner a big compensation payout.

Monitoring by the Board of Directors and Others: the board of directors hires managers, sets their compensation, and fires them if necessary. Some boards become captured, meaning that they act in the interests of managers rather than shareholders. Boards with strong outside directors who were nominated before the current CEO took the helm of the firm are the least likely to be captured.

Prepared by Keyah X, Uyen P, Arsh V, Alborz M March 2020

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